

## **Modular Assembly Systems: Benefits, challenges, Opportunities, Case studies and Best Practices**

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### **Abstract**

Modular assembly systems are a new way to meet urgent challenges that come with a highly dynamic world of global manufacturing for increased efficiency and flexibility in changing structures and sustainability. This paper outlines the challenges and potential solutions from modular assembly systems with multiple benefits, difficulties, and opportunities in various industries, such as automotive, electronics, oil and gas industry. Manufacturers can reduce lead times and capital investments by orders of magnitude while simultaneously reducing the use of resources and product variety-that is, what can be achieved with modular systems. Modular systems are not free, though, of problems in integration complexity and supply chain bottlenecks. Using Marriott International's innovative work on affordable housing with modular construction as an example, this paper shows best practices and the potential in modular systems pertaining to scalability and sustainability. Altogether, the findings of this paper underscore the strategic advantages that modular assembly systems have in allowing organizations to develop innovation and growth in a competitive marketplace.

### **Key Words:**

Modular assembly systems, Modularization, Standardized Modular Systems, Modularity Factors, Mega Modularization Technology.

### **Introduction**

The needs for higher efficiency, flexibility, and sustainability have become today even stronger in the rapidly changing environment of global manufacturing in recent years. As firms strive to occupy top ranks for ever more heterogeneous markets, they experience the challenge with conventional assembly systems: Inflexible production lines and associated economies of scale. These developments toward more customization, shorter product lifecycles, and more flexible production modes influence how manufacturers think about assembly. Modular assembly systems are, therefore revolutionizing these solutions mainly because they are now offering a more flexible, scalable, and cost-effective approach to the production process (Hu et al., 2020).

Modular assembly is widely used across industries—from the automotive and aerospace industries to the electronics industries and telecommunications industries—in an attempt to enhance the efficiency of operations as well as speed up time-to-market. These systems are based on the foundation of standardized, interchangeable modules that can be combined and reconfigured to allow for manufacturers' receptivity in quick responses to changing market demands. Obviously, many are the benefits of this method which include short lead times, minimal capital requirement, and more efficient use of resources and, on top of that, a considerable number of products can be produced using the same tool (Vallandingham et al., 2018). However, these advantages come with challenges from complicated factors such as ensuring an integration that goes without a hitch, module compatibility, and bottlenecks in the supply chain (Giusti & Althoff, 2017).

Using benefits, challenges, and opportunities, this paper examines the rise of modular assembly systems worldwide. It incorporates real-life applications from a combination of industries, focusing on the best practice in this field, which gives a comprehensive overview of how modular systems are shaping future manufacturing into new avenues for innovation and growth.

### **What is “Modular”?**

With the increase in globalization, construction development topicalization is taking place, where ideology is translating into action all over the world. Naturally, this mechanization has its attendant destruction of traditional craft processes, especially in the assembly of building structures. Modularization makes it all possible out of the dominant perception of construction as the stick-built approach and boring delays in completion. Instead of building up structures on the terrain step by step as in the stick-built method, modularization enables construction of parts or even the whole of the building in advance usually in factories. This approach not only accelerates the process of construction but also enhances quality control, reduces material wastage and minimizes the effect of weather conditions on the schedule. Besides, modular units can be adjusted and repositioned or resized with ease, thus offering their best feature in projects which anticipate future changes or expansion. With the increase in the need for eco-friendly, effective, and cost-effective ways of building structures, modularization presents a very short and modern solution in the construction sector (Cao & Zhang, 2011).

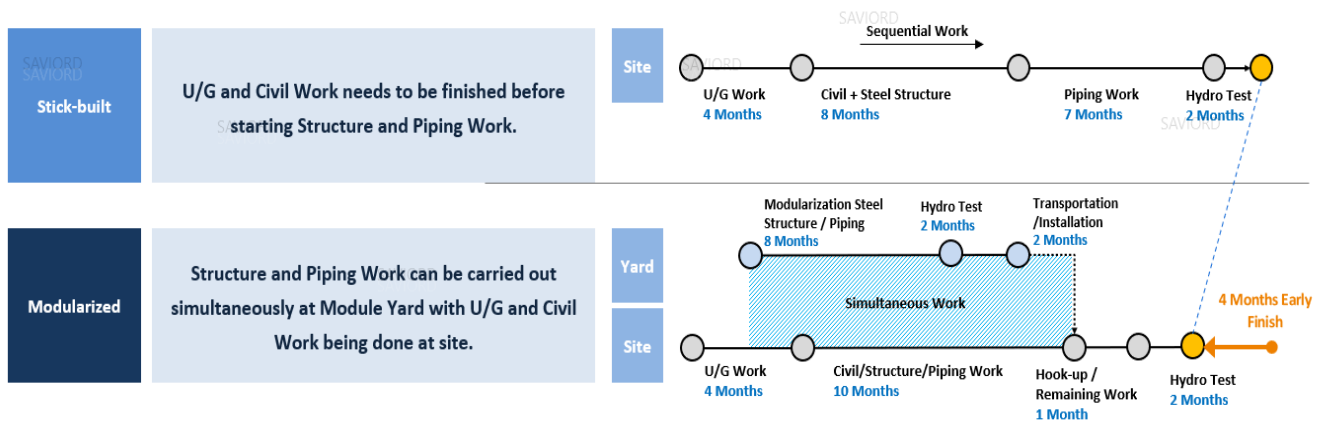
Modular systems in manufacturing or assembly allow producers to decompose complex processes into simpler parts that become more workable. They can be modified or switched if necessary. In modular assembly systems, for example, different parts of a particular product are constructed in different modules (Renn, 2021). These modules can be configured differently to form different products from the same, which may be customized to fuller degrees than in no modular systems. Another reason to adopt this module approach is that in case one of these modules fails or becomes outdated, it can easily be swapped out without the entire system needing to be rebuilt (Ambayon & Millenes, 2020). The modularity factor allows easy scaling, rapid change over in production, and cost savings through easier maintenance and reduced time. It is widely used in fields like electronics, automotive, and construction, where survivability in more dynamic markets requires flexibility (Zelditch & Goswami, 2021).

### Benefits of Modular system

In today's changing construction world modular building gives big advantages over old-school methods. One main plus is using factory yards where buildings happen in a controlled space. This makes the whole process better by cutting down on problems and making sure things are done right. This controlled area lets work happen at the same time - getting the site ready while putting modules together. This leads to better timing and faster project finish dates. Pre-made modules also help save money, as they make the best use of workers, stuff, and resources, and cut down on waste.

What's more, fabrication yards allow for longer building hours letting work go on without delays caused by bad weather, which often slows down traditional on-site projects. This results in better productivity, with smoother work processes and fewer mistakes. The controlled setting of these yards also boosts worker mood and safety, as they work in safer watched conditions. On top of that, output goes up, as weather doesn't affect the making of modules ensuring steady progress. Modularization gives a competitive edge, as the presence of many fabrication yards leads to competitive bidding resulting in more cost-effective project execution.

### Modularization enables simultaneous underground (U/G) and aboveground (A/G) works when compared with stick built.



#### Benefit of Simultaneous Work

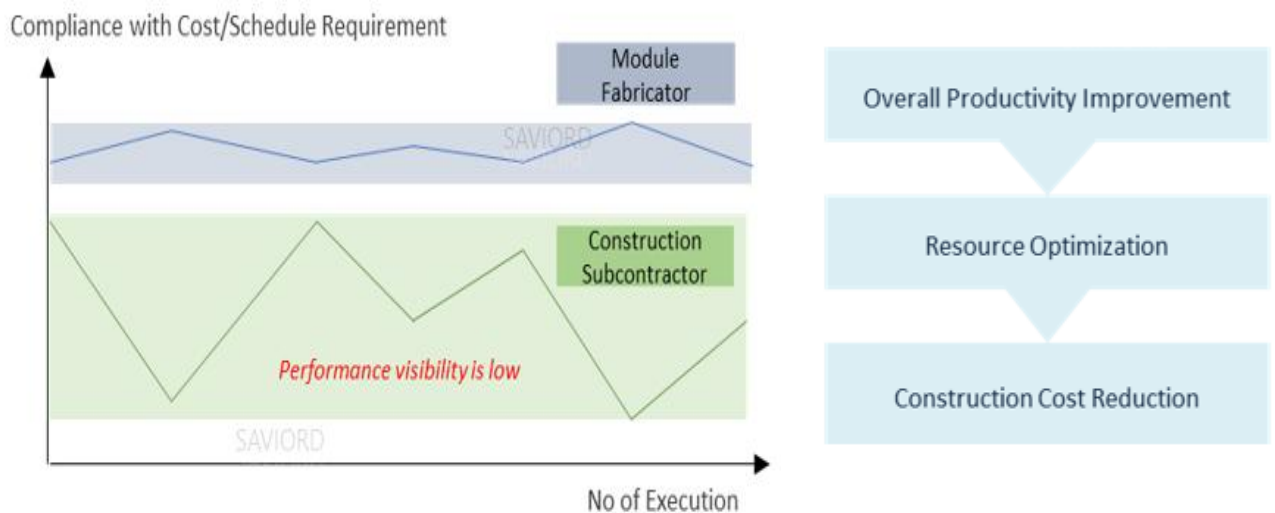
- Early Start of Steel/Piping Work
- Continuous Activity at Site regardless of Site Condition
- Minimization of Interfaces and SIMOPS

#### Cost Reduction Effect

- Enabling Early Project Completion
- Minimization of Schedule Delay
- Avoidance of Unnecessary Site Construction Cost

## Continuous and Maximization of Performance

### Performance Fluctuation

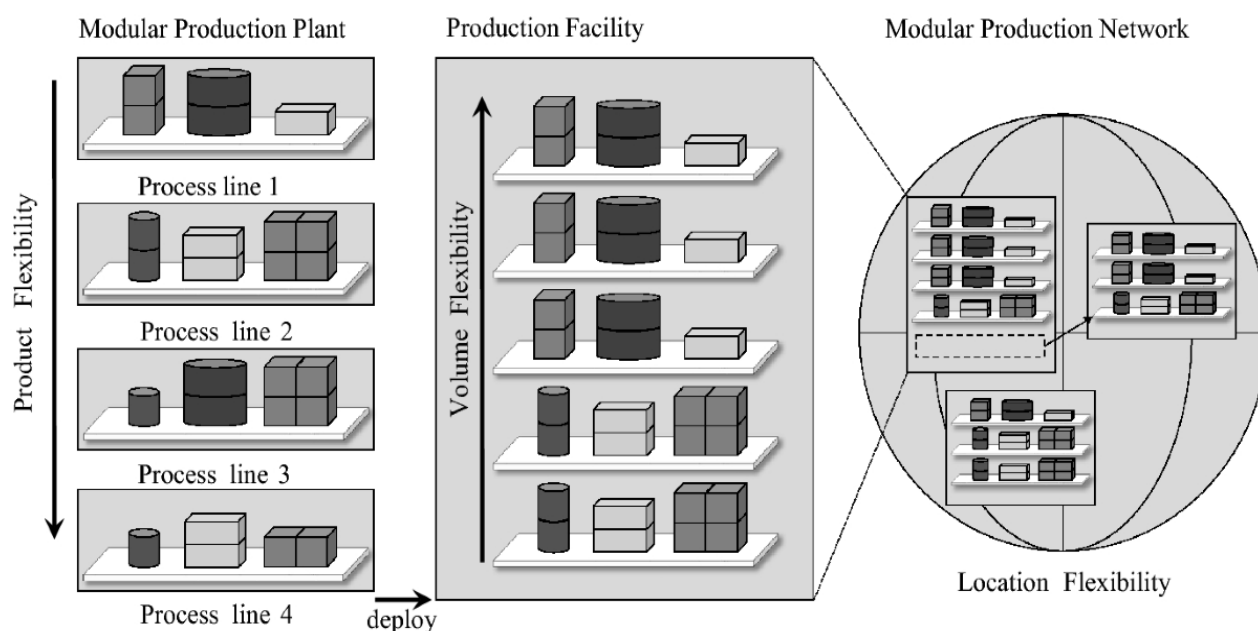


### Opportunities of modular system

Modular systems present a great opportunity for businesses to improve their capabilities, innovation, and sustainability. Modular systems offer more flexibility in production lines, hence improving the ability to adapt rapidly to shifts in the marketplace. Companies can produce customized products without significant downtime or retooling. Modularity also facilitates faster time-to-market through streamlined assembly and scaling processes, critical for a huge market which requires fast response to the needs of customers.

The ability of new technologies to be integrated into current systems promotes continuous innovation. The modular nature promotes sustainability additionally, through minimum waste and reusability of components (Pistikopoulos et al., 2021).

Further, the global adoption of standardized modular systems offers an opportunity for saving costs in logistics and easier expansion in other markets. Modular systems thus support strategic business advantage in increasing and being acclimated navigating competitors (Bruni et al., 2020)



### Modular construction

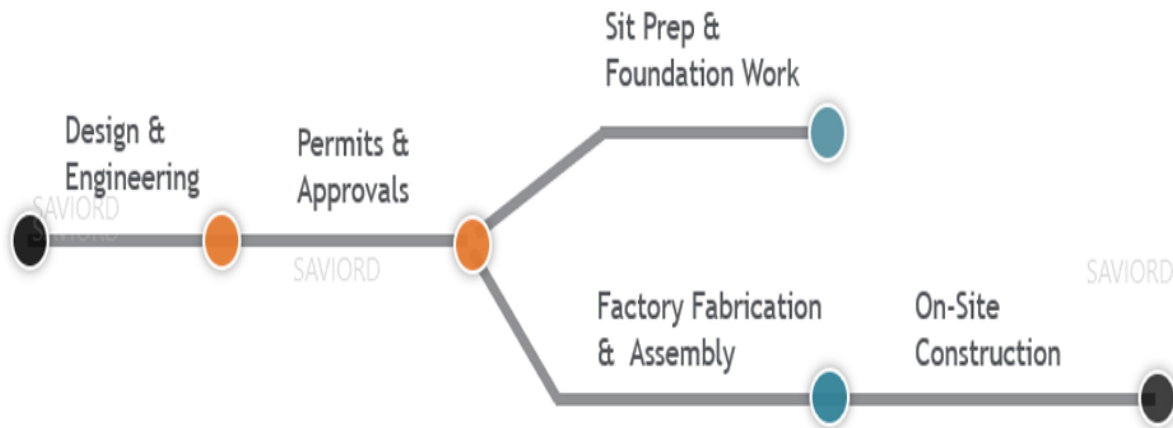
While modular construction has long been a niche player, the sector has slowly been starting to gain mainstream acceptance across industries. And the chemical process sector leads the pack. Modular construction involves engineering and building entire units off-site, with the parts assembled on-site (Thai et al., 2020). An article in Chemical Engineering several weeks ago asks why modular construction isn't adopted more readily in the chemical process sector and discusses the benefits of modular construction.

### Unlocking the Modularity Potential

Modular construction is becoming more popular in the building industry. It gives builders a flexible and productive option compared to regular building methods. This way of building makes putting things together quicker, saves money, and lets designers be more creative. In modular construction, workers make parts or whole sections of a building in a controlled place (Modular Building Institute, n.d.). Modularization has various key advantages over traditional stick-built construction.

## Modular Construction Timeline

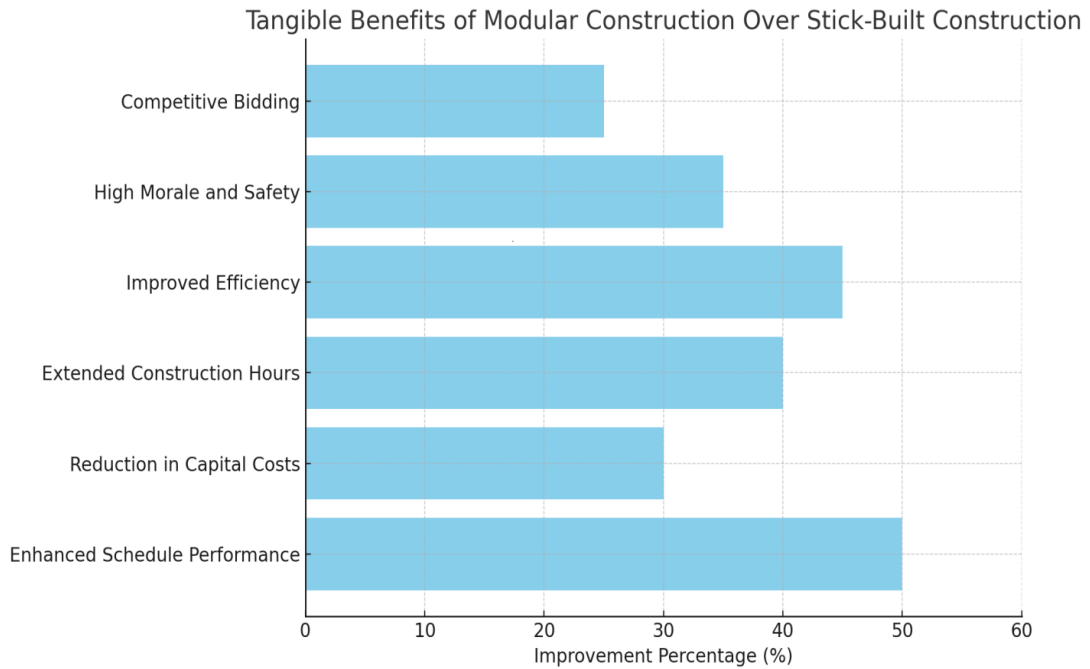
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This approach allows better building in fabrication yards, it's speedier project timeline, cost-effective, let's work continue for longer hours, and enables building different parts at the same time. This also increases productivity. It keeps workers safer and happier. It ramps up output. It creates more competition in bidding thanks to many fabrication yards available. All these advantages make modular construction a more flexible and cost-effective alternative compared to the old-fashioned methods of building, even while being easier to manages (Young et al., 2020).

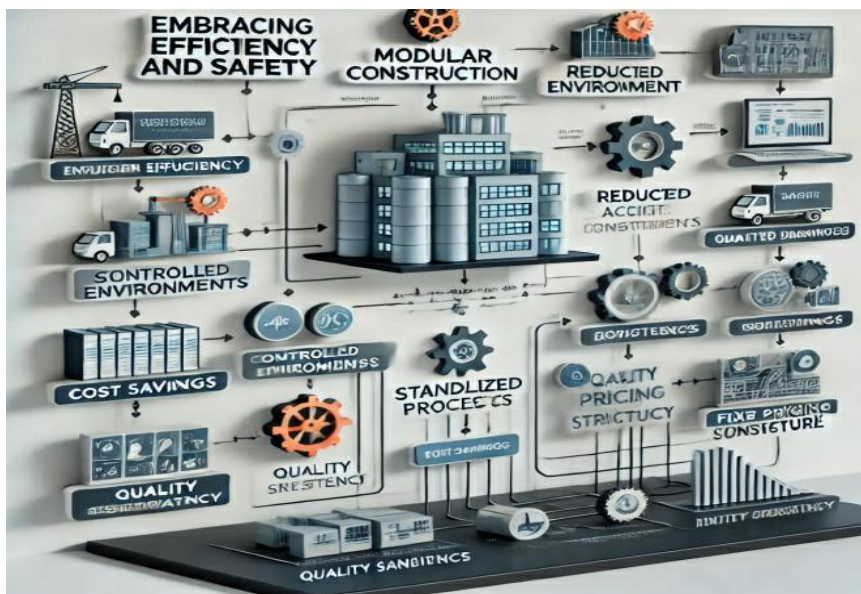
Modular construction accelerates project completion compared to the traditional stick-built method. It enables parallel construction activities where, at the same time, workers prepare for the site and make modules. This overlap of activities leads to quicker project delivery times often cutting timelines by 30-50% compared to regular methods. Modular construction also cuts capital costs.

This is achieved through the allowance of the purchase of material in bulk and standardization of design features, which lowers the cost on material elements. Additionally, it contributes to the reduction of the cost of labor due to increased productivity and decreased on-site delays. Modular construction has a higher productivity rate as it manifests in its streamlined building process s(Aldossary, 2024). This method allows for improvements to boost productivity and cut costs. The presence of many fabrication facilities also boosts competition, which results in more budget-friendly prices for building projects. In the end modular construction proves to be a better choice than old-school methods when it comes to productivity, cost, safety, and project schedules.



### Embracing Efficiency and Safety

Modular construction is another notable advantage. This allows it to focus much more on safety. The risk of accidents on-site is also highly reduced because the fabrication is conducted within controlled environments. Besides, the standardized processes used in modular construction save cost and ensure quality consistency. Be it a fixed pricing structure or the streamlined workflows—all detail with a primary motive for being as efficient as possible and of reducing risks associated (Markolf et al., 2022).



Modularization in the oil and gas sector can enhance facility design, but it also brings challenges related to varying geographies, system requirements, and equipment availability. Operators are adjusting their strategies to address these concerns. Although there are no established industry standards, modularization remains essential for boosting production and providing cost-effective solutions. Nevertheless, a study by IPA indicated that modularization might not meet goals such as lower costs, quicker construction timelines, and better project safety in projects that are not modular (Whitfield, 2016).

### **Comparison of different case studies**

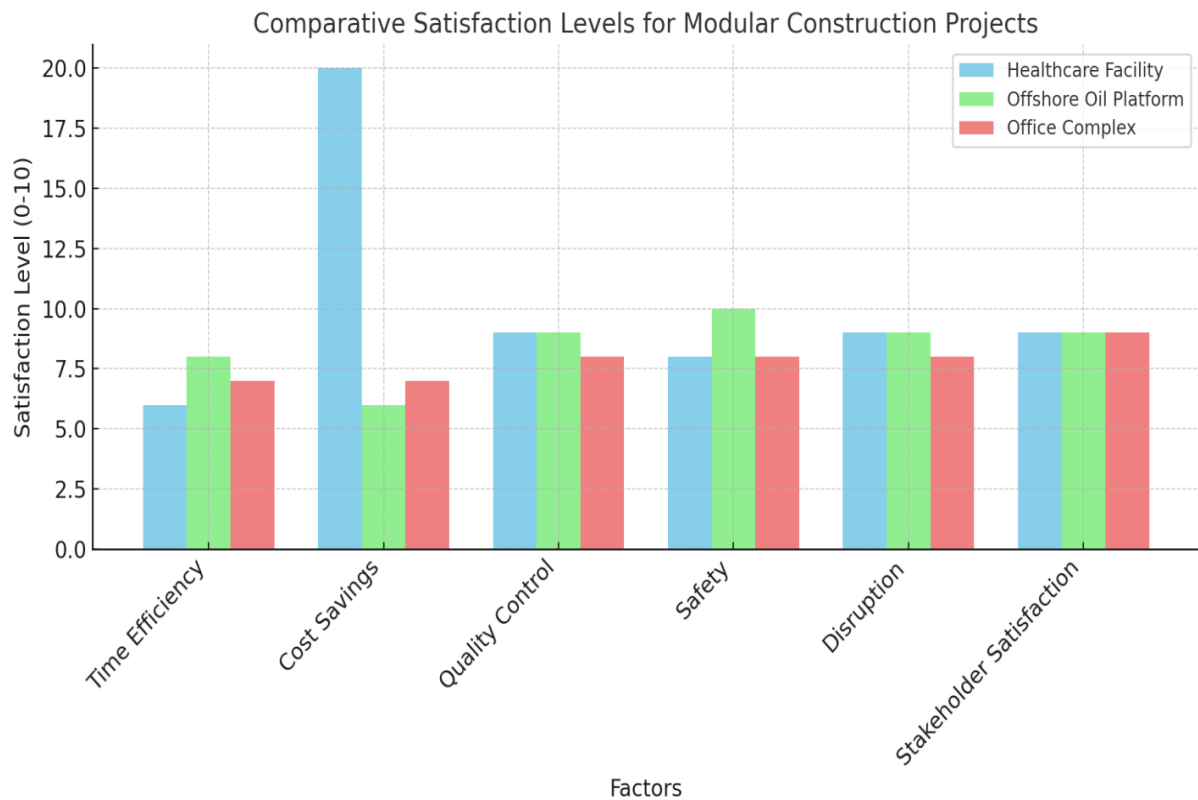
Modular construction has highly proved to add value in project deliveries as seen in many case studies in various sectors. As a case study, in a healthcare project meant to construct a hospital, it was possible through modularization to save an extra six months which rendered the stakeholders very happy.

The prefabricated modules cut the cost of construction of the site by about 20%, while at the same time offering much better quality because of the controlled environment of fabrication. The second good thing that occurred was that the disruptions at the site were minimized by ensuring the hospital operations went up to optimal levels, therefore maximizing stakeholder satisfaction.

Modular construction was applied in the realization of an offshore oil and gas platform. Generally, the modular approach to construction enhances both safety and efficiency in the oil and gas industries. Worker safety improved because of the controlled construction environment of manufacturing modules off site, and the project timeline reduced by 15%. Even though module production was initially more costly in direct costs, the savings on in-place time and number of accidents advantaged the project with a low capital cost, and hence, high satisfaction by the project management team and investors.

Additionally, the product of avoiding probable delays associated with adverse weather conditions often encountered in an offshore environment added to increased satisfaction with the scheduling of the project and predictability. In commercial real estate, modular construction was used in an office complex for the busy urban setting (Wrigley et al., 2021). This helped the project end four months earlier- meaning the developer is leasing office space earlier than initially envisioned, and this has significantly increased profitability and satisfaction. Reduction of on-site labor costs by 25% and lessening environmental damage and waste all align with sustainability objectives put forth by the developer, which increases satisfaction in stakeholders and the local community. The modular construction permitted the flexibility to have design changes made to satisfy tenant-specific requirements, thus ensuring high satisfaction among the new occupants (MacGregor et al., 2018).

Throughout these case studies, modular construction consistently resulted in higher satisfaction levels due to its efficiency in time, cost management, safety enhancements, and minimal environmental impact. The ability to complete projects more quickly, with improved quality control and lower costs, makes modularization an attractive construction method for various industries.



### **Prelude Floating Liquefied Natural Gas (FLNG)**

A very good example of the advantages and disadvantages in connection with modular construction within the oil and gas industry is the floating Liquefied Natural Gas (FLNG) project led by Shell. Modularization involves the designing and building of large parts of a facility within controlled environments outside of the area where such a facility would be built. Once completed, these large parts are delivered to the final location for assembly at the site. Using this approach, Shell developed the world's largest floating structure for the Prelude project. Designed to extract, process, and liquefy natural gas at sea, the facility was supposed to be situated in the remote Browse Basin off the northwest coast of Australia, producing 3.6 million tons of liquefied natural gas annually.

Modular construction was adopted as a choice based on several factors, including the complexities of offshore building, the imperative for safety considerations, and for ensuring cost control and scheduling. Much of the Prelude FLNG facility was built at the Samsung Heavy Industries shipyard in South Korea.

There, the latest technology combined with skilled personnel and suitable resource utilization combined to make the process even more efficient. The production of modules in a factory-controlled setting, while permitting for enhanced quality assurance, reduced waste, and optimized expenses, made it feasible to ship them to Australia aboard heavy-lift vessels, which were assembled and integrated onto the floating platform offshore. This project greatly benefited from modularization in that several components could be carried out at the same time. Site preparation and other installation works offshore were carried out in parallel with modules built in South Korea, which greatly helped in reducing the

length of time it would take to finish the whole project. The synchronized work also decreased the number of workers in a risky environment offshore, thereby enhancing safety there. In a controlled environment, Shell was able to impose hardline procedures on safety, which scrutinized quality and resulted in fewer accidents and accuracy in assembly.

Modularization offered mid-to long-term advantages, including scalability and potential replication across future projects. A modular approach has given Shell a flexible and efficient construction model that can be used for other large-scale offshore oil and gas facilities. The project has experienced difficulties because large modules require special logistical planning during transportation over long distances and to position such large, multi-unit offshore field developments has required considerable complexity. Besides, even though it minimized certain risks, the Prelude FLNG might be prone to cost overruns since it is something new and employed newest technologies that have never been used and ways of doing things. Shell's Prelude FLNG stands out as something significant in the oil and gas sector, as modules incorporate their efficiency, safety, and cost management capability in demanding offshore settings. Still, it emphasizes that modularity is only successful when, otherwise designed to guarantee completely robust logistics and integrated approaches unlock its complete benefits. It follows that the lessons learnt from the Prelude project will determine the future advancements and innovational shores of offshore oil and gas projects as modularity increasingly becomes common in the industry.

### **Modular Construction**

By centralized modular building construction, it referred to the use of modular elements within a centralized framework of the design and the engineering process in building designs and engineering. This system could have been built efficiently, flexible, and adaptable to changeable demands or conditions. The modular construction can be described in terms of breaking the complex structure down to simpler independent modules, prefabricated, and then assembled on site, reducing the period and cost required for the construction (Bull, 2021).

Modularity in construction can be mathematically represented with the help of a formula which represents the relationship between the total system with its modular components. One such representation is:

$$C = \sum_{i=1}^n M_i$$

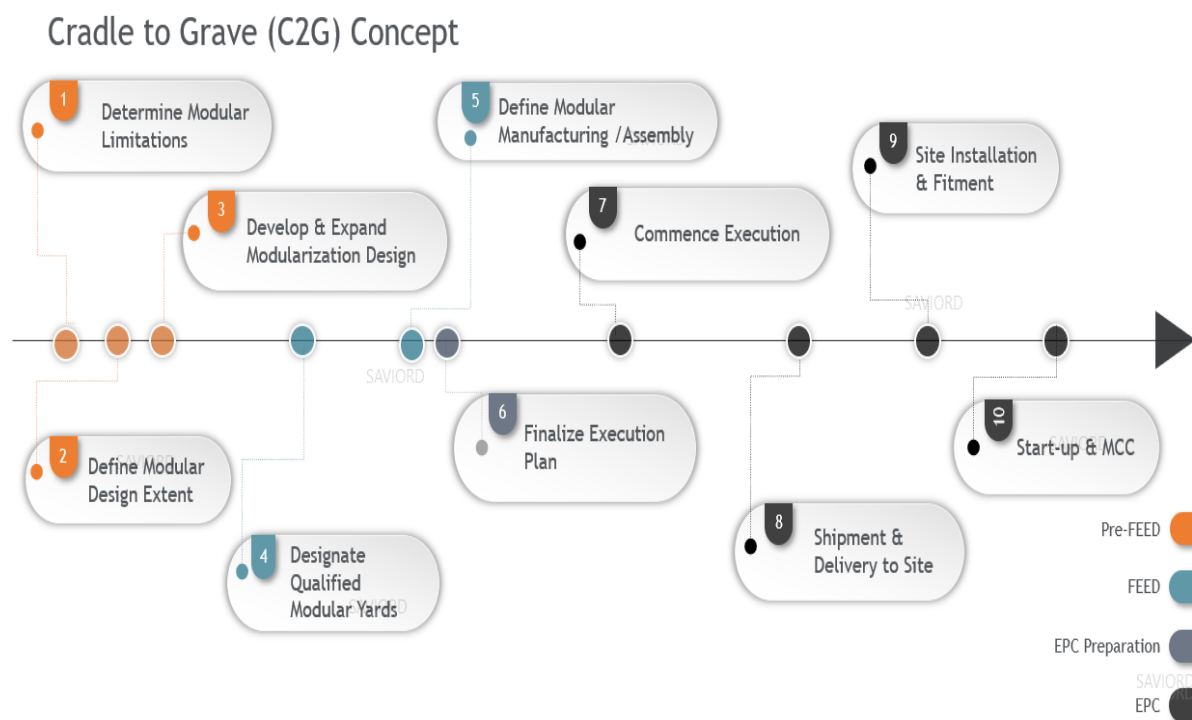
where  $C$  is the overall construction system, and  $M_i$  are the modular elements, with the total number of modules being  $n$ . This expression highlights how the integrated construction is the additive sum of its modular elements, each providing unique functions and efficiencies to the entire system (Hu et al., 2020). Increased design flexibility, faster project timelines, and change that disturbs the least are some benefits of central modular construction. For instance, modular designs offer parallel work processes where different teams can work on different modules at the same time, hence reducing the overall period of a project (Sinha & Roy, 2020). In addition, modular components allow for easier maintenance and upgradation because there's a possibility of replacing or modifying modules without otherwise disrupting the system. In terms of supply chain management, modular construction may also lead to better coordination between different partners. Standardization of the components allows firms to manage procurement processes much more efficiently and shorten lead times—the imperative need in

the fast-paced construction era (Sinha & Roy, 2020). Furthermore, the addition of modular design concepts will enhance the sustainability aspect by designing opportunities for reusing and recycling pieces, hence reducing waste generation and being eco-friendly in nature (Thai et al., 2020).

For instance, a DSM can be very useful in the visualization and management of interdependencies among other modules, and thus also be helpful in the better planning of modular construction projects and successful execution. This technique identifies potential bottlenecks and optimizes module arrangement to enhance the overall system (Casquero et al., 2020).

In summary, this idea of centralized modular construction could be considered a landmark step towards further advancement in construction methodology, making use of modularity concepts to improve efficiency, flexibility, and sustainability. The mathematical representation of modular components shows how construction should be considered a composite of independent modules yet related modules in constructing a whole that would add to the effective outcome of the project.

### **Modularization (C2G) Concept**



### **When to choose Modular Construction?**

Modular construction is an efficient and versatile building method that may help realize many benefits: the new approach lends itself ideally to large projects, complex designs, and high-volume production. Modular construction does best on projects with repeat units, such as apartments, hotels or even industrial facilities, in terms of precision and efficiency. Modular construction benefits time-sensitive projects through increased acceleration of project timelines and phased construction, allowing for occupancy even as construction is ongoing. Modular construction is also appropriate for inaccessible

locations including remote or challenging sites with minimum on-site activity and low logistical challenges. It eliminates accessibility constraints such as limited access to sites, making it a preferred option for projects in hard-to-reach areas.

As for budget-constrained projects, modular construction may be applied to reduce costs through the reduction of production and waste. Modular construction, in general, provides fixed pricing that assures budget predictability with cost certainty. The other strength of modular construction is the sustainability aspect. Modular construction reduces waste, energy, and impacts on the environment. The materials used in modular construction are sustainable and others, making it environment friendly. This method of construction also addresses the needs of industries that include health and industrial processes. Modular construction fits well within quality and hygiene standards of health and streamlines industrial processes with efficiency and safety. Other considerations that can come in deciding to use modular construction could include site constraints, regulatory compliance, and quality control, all of which are mitigated with the use of modular construction.

## Conclusion

Modular assembly systems represent a paradigm of the current manufacturing world in enabling companies to be as flexible and efficient as possible in an attempt to navigate the necessities or pitfalls of modern production demands. Being able to express the benefits of modularity-including enhanced flexibility, reduced lead times, and better use of resources-it has managed to become a potentially appropriate alternative for industries dealing with the challenges of rapid market changes and high customization. For instance, Marriott International has managed to successfully introduce modular construction for its employees' housing, hence illustrating the practical use and significant benefits of modular systems. True, today, it can be said that such a transition to modular assembly, right from the ideal guarantee of cost savings to sustainability, accounts for excellent value and holds much promise. It, however, poses some challenges needing proper consideration, such as compatibility issues for modules and supply chain logistics. Modular assembly systems will stand out as a survival weapon for organizations seeking organizational efficiency, innovation, and competitiveness in an increasingly changing industrial environment. The insights received from this study of modular systems merely throw light upon current practice but also open windows of opportunity to future manufacturing methodologies.

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